

DESIGN OF IMPROVEMENTS FOR THE PACKAGING OPERATIONS OF AN APPLIANCES MANUFACTURER'S DISTRIBUTION CENTER

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PROJECT GOAL: Increase in 10% the gross margin obtained from the packaging operation, while guaranteeing the productivity, safety and quality standards

General Objective:

Design Improvements for the packaging operations of an appliances manufacturer's distribution center.

Specific Objectives:

- Characterize the operations carried out within the packaging area of the distribution center.
- Record and analyze information related to levels of productivity of the area.
- Identify the factors that are affecting the productivity of the area.
- Design proposals to improve the operations of the area (increase efficiency).
- Implement the proposals generated.
- Evaluate the impact of the implementation.

Action Plan:

"Enhance the process flow through a layout redesign, reduce/eliminate the inherent wastes of the process, optimize the usage of resources, establish an efficient training program and promote a continuous improvement environment. All of this under the umbrella of an attractive incentive plan based on performance."

PROJECT TIMELINE

